

### **Forward-Looking Statements**

Certain information contained in this presentation constitutes forward-looking statements for purposes of the safe harbor provisions of The Private Securities Litigation Reform Act of 1995. There are a variety of factors, many of which are beyond our control, that affect our operations, performance, business strategy and results and could cause our actual results and experience to differ materially from the assumptions, expectations and objectives expressed in any forward-looking statements. These factors include, but are not limited to: our ability to implement successfully our strategic initiatives; actions and initiatives taken by both current and potential competitors; increases in the prices paid for raw materials and energy; a labor strike, work stoppage or other similar event; foreign currency translation and transaction risks; deteriorating economic conditions or an inability to access capital markets; work stoppages, financial difficulties or supply disruptions at our suppliers or customers; the adequacy of our capital expenditures; our failure to comply with a material covenant in our debt obligations; potential adverse consequences of litigation involving the company; as well as the effects of more general factors such as changes in general market, economic or political conditions or in legislation, regulation or public policy. Additional factors are discussed in our filings with the Securities and Exchange Commission, including our annual report on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K. In addition, any forward-looking statements represent our estimates only as of today and should not be relied upon as representing our estimates as of any subsequent date. While we may elect to update forwardlooking statements at some point in the future, we specifically disclaim any obligation to do so, even if our estimates change.





## Full Year / Fourth Quarter Overview

- $\bigcirc$ the full-year <sup>(a)</sup>
- **\$1.5** billion <sup>(b)</sup>
- $\bullet$
- Strong fourth quarter volume recovery with U.S. consumer replacement up 8%, EMEA up 2%
- Record volume, operating income in Asia Pacific

- (a) Revenue per tire change excludes the impact of currency.
- (b) See Segment Operating Income and Margin reconciliation in Appendix on page 40.



Global revenue per tire up 5% for the fourth quarter, up 4% for

Exceeded full-year segment operating income (SOI) target of

Full-year cash flow from operating activities of \$1.2 billion



#### Fourth Quarter 2017 Income Statement

Terms: US\$ millions (except EPS)

> Units Net Sales *Gross Margin* SAG Segment Operating Income<sup>(a)</sup> *Segment Operating Margin*<sup>(a)</sup> Goodyear Net Income (Loss) Goodyear Net Income (Loss) Per Share *Weighted Average Shares Outstanding* Basic *Weighted Average Shares Outstanding - Diluted*

Cash Dividends Declared Per Common Share

Adjusted Diluted Earnings Per Share <sup>(b)</sup>

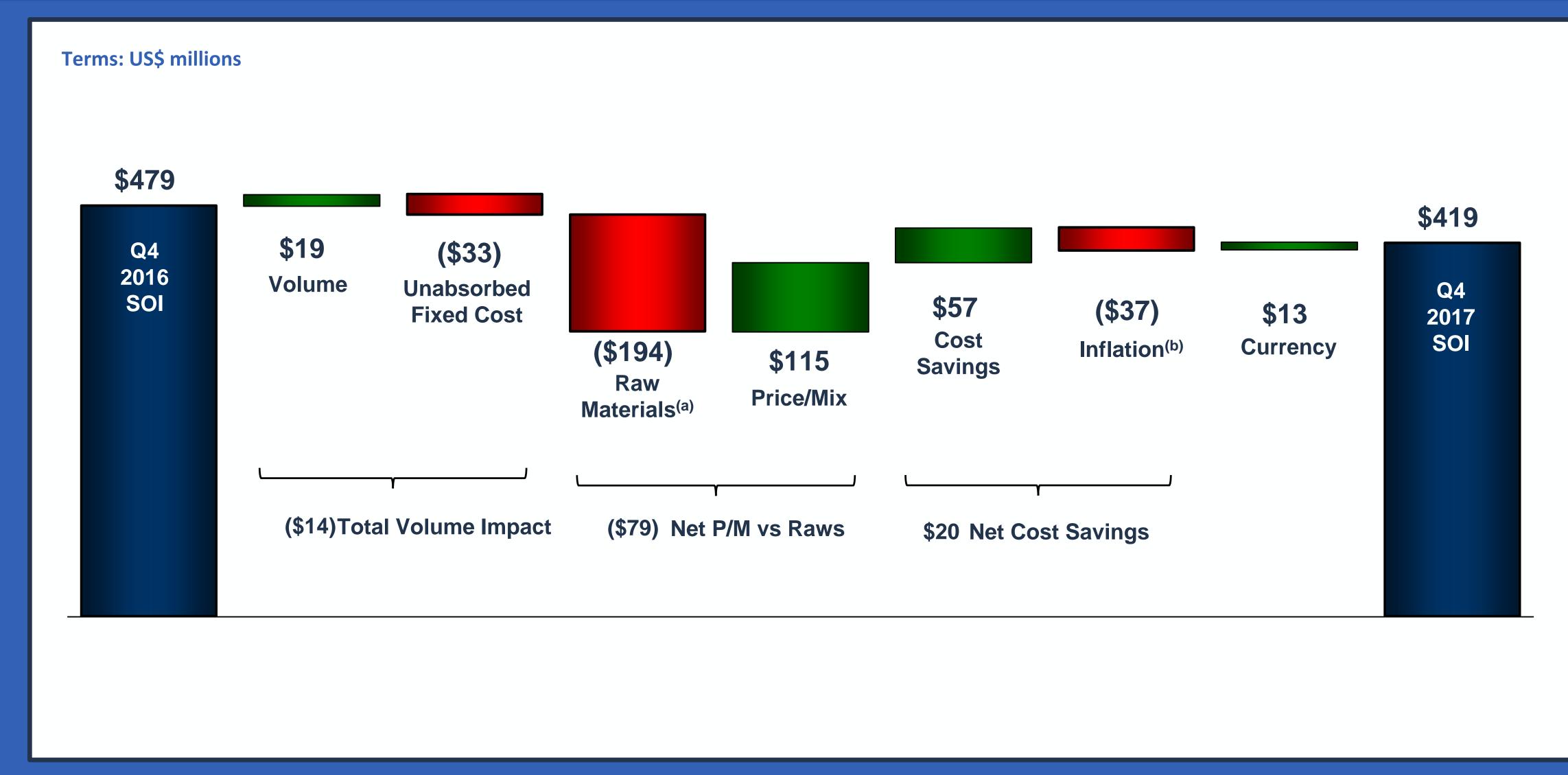
(a) See Segment Operating Income and Margin reconciliation in Appendix on page 40.(b) See Adjusted Diluted Earnings Per Share reconciliation in Appendix on pages 38 and 39.



	Three Mon	ths Ei		
	ember 31, 2017		ember 31, <u>2016</u>	<u>Change</u>
	42.0		41.1	2%
\$	4,071	\$	3,741	9%
	24.0%		27.2%	(3.2) pts
\$	584	\$	600	(3)%
\$	419	\$	479	(13)%
	10.3%		12.8%	(2.5) pts
\$	(96)	\$	561	
	$\mathbf{O}$ $\mathbf{A}$ $\mathbf{A}$		050	2017 Net Income (Loss) includes \$299 million
	244		258	one-time, non-cash charge
\$	(0.39)	\$	2.17	related to U.S. tax reform
	244		262	
\$	(0.39)	\$	2.14	
\$	0.14	\$	-	
\$	0.99	\$	0.95	



### Fourth Quarter 2017 **Segment Operating Results**



(a) Raw material variance of (\$194) million excludes raw material cost saving measures of \$22 million, which are included in Cost Savings.

(b) Estimated impact of inflation (wages, utilities, energy, transportation and other).







### Fourth Quarter 2017 **Balance Sheet**

#### **Terms: US\$ millions**

	De	cember 31, 2017	-	ember 30, 2017	Dec	ember 31, 2016
Cash and Cash equivalents	\$	1,043	\$	822	\$	1,132
Accounts receivable Inventories Accounts payable - trade		2,025 2,787 (2,807)		2,672 2,991 (2,624)		1,769 2,627 (2,589)
Working capital <sup>(a)</sup>	\$	2,005	\$	3,039	\$	1,807
Total debt <sup>(b)</sup>	\$	5,729	\$	6,391	\$	5,479
Net debt <sup>(b)</sup>	\$	4,686	\$	5,569	\$	4,347
Memo: Net Global Unfunded Pension Liability	\$	656			\$	669

(a) Working capital represents accounts receivable and inventories, less accounts payable – trade. (b) See Total Debt and Net Debt reconciliation in Appendix on page 41.





#### Fourth Quarter 2017 Free Cash Flow

**Terms: US\$ millions** 

Net Income (Loss)	\$
Depreciation and Amortization	
Change in Working Capital	
Pension Expense	
Pension Contributions and Direct Payments	
Provision for Deferred Income Taxes	
Rationalization Payments	
Other <sup>(a)</sup>	
Cash Flow from Operating Activities (GAAP)	\$
Capital Expenditures	
Free Cash Flow (non-GAAP)	\$
Cash Flow from Investing Activities (GAAP)	\$
Cash Flow from Financing Activities (GAAP)	\$

(a) Other includes amortization and write-off of debt issuance costs, net pension curtailments and settlements, net rationalization charges, net (gains) losses on asset sales, compensation and benefits less pension expense, other current liabilities, and other assets and liabilities. (b) Recasted for the new guidance on the classification of debt premiums and restricted cash.



Three Mon Decem		Trailing Twelve Months Ended			
2017	2	2016 <sup>(b)</sup>	December 31, 2017		
(90)	\$	567	\$	365	
195		191		781	
950		833		(106)	
22		17		88	
(23)		(18)		(90)	
352		(260)		385	
(58)		(18)		(154)	
(36)		(45)		(111)	
1,312	\$	1,267	\$	1,158	
(198)		(285)		(881)	
1,114	\$	982	\$	277	
(204)	\$	(271)	\$	(879)	
(872)	\$	(767)	\$	(415)	



# Fourth Quarter 2017 - Segment Results Americas

Terms: US\$ millions Units in millions

	Fourth	<u>Quarter</u>	
	<u>2017</u>	<u>2016</u>	<u>Change</u>
Units	19.5	18.7	4.0%
Net Sales	\$2,184	\$2,061	6.0%
Operating Income	\$209	\$295	(29.2%)
Margin	9.6%	14.3%	



#### Strong volume recovery

- U.S. consumer replacement up 8%
  - Nearly double the market growth in ≥17" with all major channels (retail, wholesale, big box) up over 10%

#### • Brazil OE up over 30%

SOI reflects higher raw material costs and unabsorbed overhead



### Fourth Quarter 2017 - Segment Results Europe, Middle East & Africa

Terms: US\$ millions Units in millions

Fourth Quarter				
	<u>2017</u>	<u>2016</u>	<u>Change</u>	
Units	13.7	14.1	(2.0%)	
Net Sales	\$1,264	\$1,132	11.7%	
Operating Income	\$93	\$81	14.8%	
Margin	7.4%	7.2%		



- Consumer replacement volume up over 2%
  - Outpaced the market in ≥17" for both winter and summer segments
- SOI increase reflects improved price/mix in consumer replacement and cost savings
- OE decrease driven by smaller rim-size fitments



# Fourth Quarter 2017 - Segment Results Asia Pacific

Terms: US\$ millions Units in millions

	Fourth	<u>Quarter</u>	
	<u>2017</u>	<u>2016</u>	<u>Change</u>
Units	8.8	8.4	4.9%
Net Sales	\$623	\$548	13.7%
Operating Income	\$117	\$103	13.6%
Margin	18.8%	18.8%	

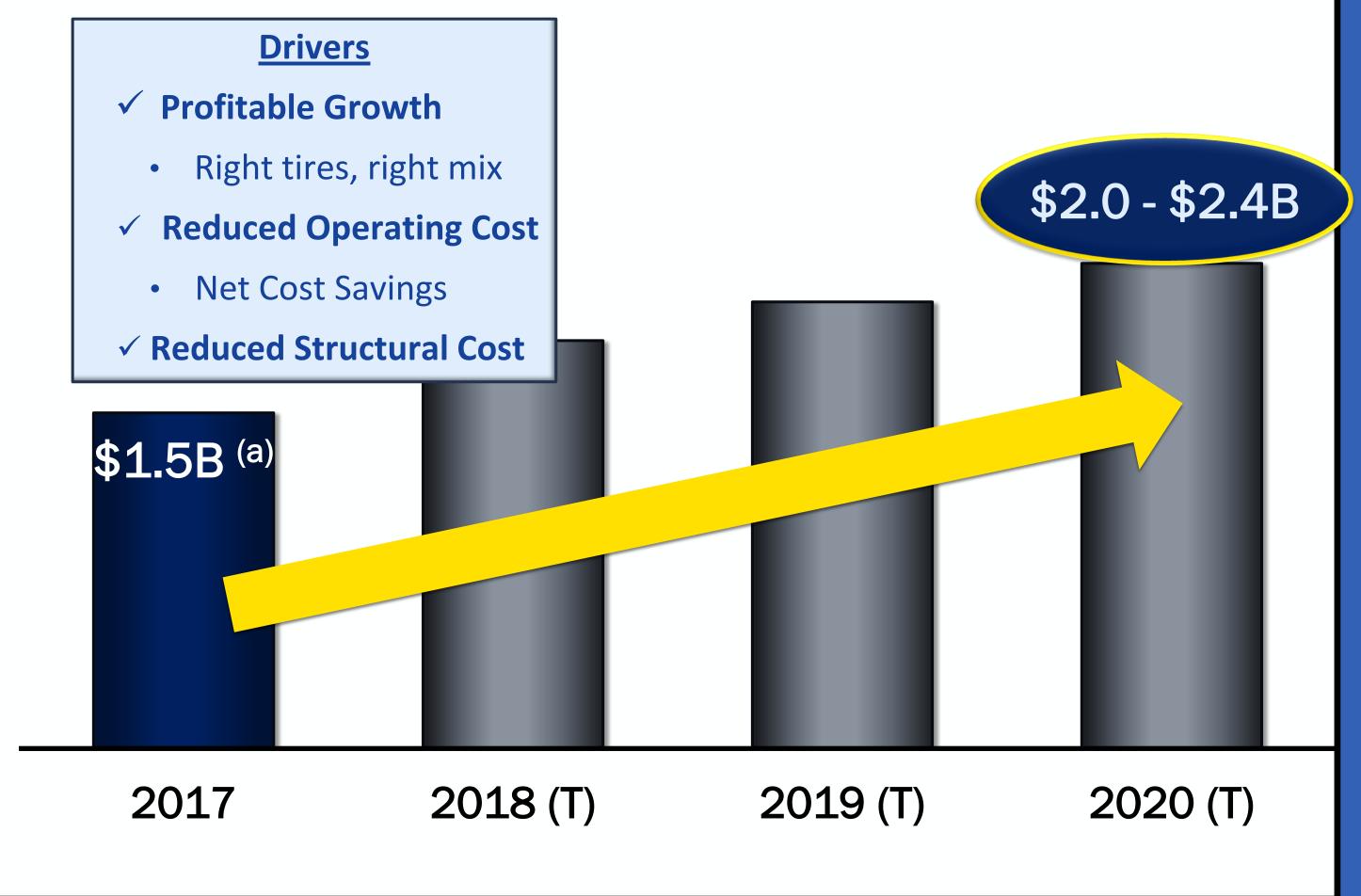


#### • All-time record volume and SOI

- Volume driven by 10% volume growth in China and Japan
  - China consumer OE up over 15% driven by new fitment launches
- SOI reflects higher volume and improved price/mix vs raw material cost



## 2020 Segment Operating Income Target



### Targeting \$2.0 - \$2.4B in SOI in 2020

(a) 2017 reported segment operating income of \$1,522 million excludes ~\$34 million favorable reclassification of pension expense from segment operating income to other income/expense in alignment with the new pension accounting standard adopted in 2018. See Segment Operating Income and Margin reconciliation in Appendix on page 40.



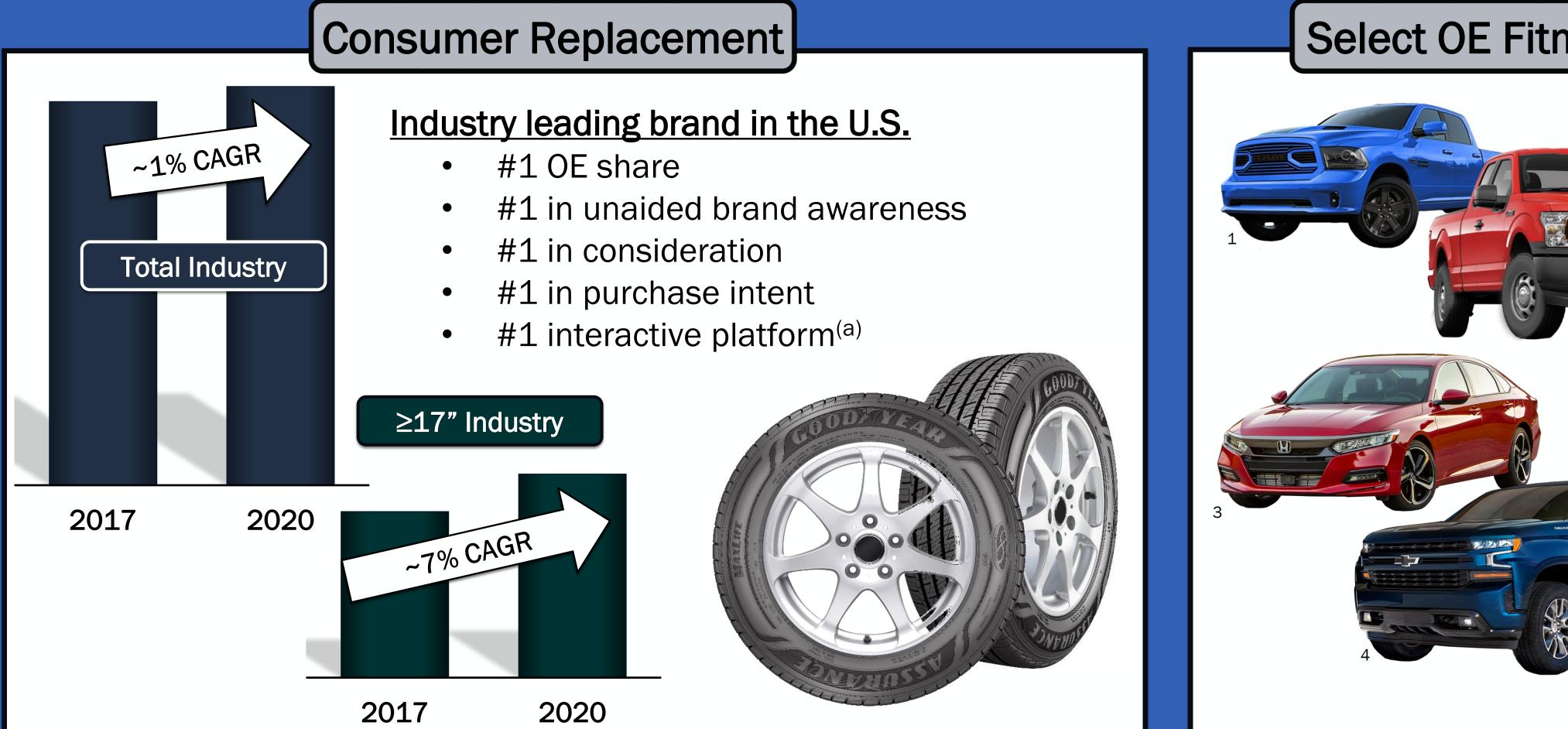
#### **Targets**

#### • 2020 SOI of \$2.0 - \$2.4B

- Balanced plan of growth and cost
  - Above-market growth in ≥17"
  - Reduced operating cost
- Up to \$2.0B cumulative cash flow available for shareholder returns



### **Americas Outlook**



#### Well positioned to capture robust growth in $\geq$ 17-inch tires with strong products, top OE fitments and the #1 tire brand in the U.S.

(a) #1 interactive platform among tire manufacturers.

<sup>1</sup>Ram image courtesy of Dodge, <sup>2</sup>F-150 image courtesy of Ford, <sup>3</sup>Accord image courtesy of Honda, <sup>4</sup>Silverado image courtesy of General Motors

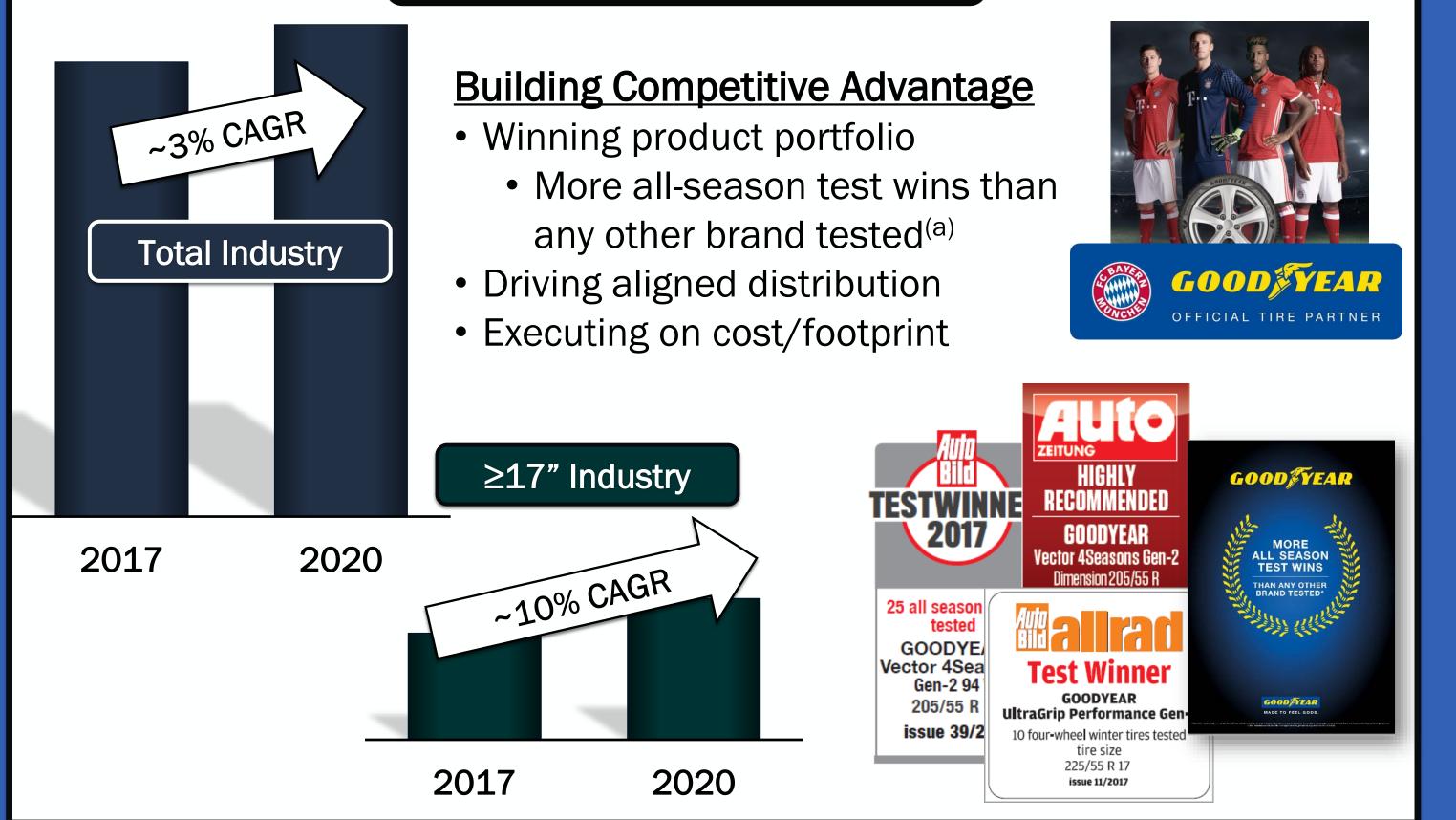


#### **Select OE Fitments**



## Europe, Middle East & Africa Outlook





#### Building capability to create sustainable competitive advantage

(a) Based on 22 magazine tests, from January 2013 until November 2017, performed by 12 of the leading, independent European tire magazines. The calculation is based on the number of Goodyear test wins in the all-season category vs all competitors tested. Further information available under https://www.goodyear.eu/en\_gb/consumer/legal-disclaimer-test-claims.html
 <sup>1</sup>3 Series image courtesy of BMW, <sup>2</sup>A8 image courtesy of Audi, <sup>3</sup>911 image courtesy of Porsche, <sup>4</sup>Juke image courtesy of Nissan

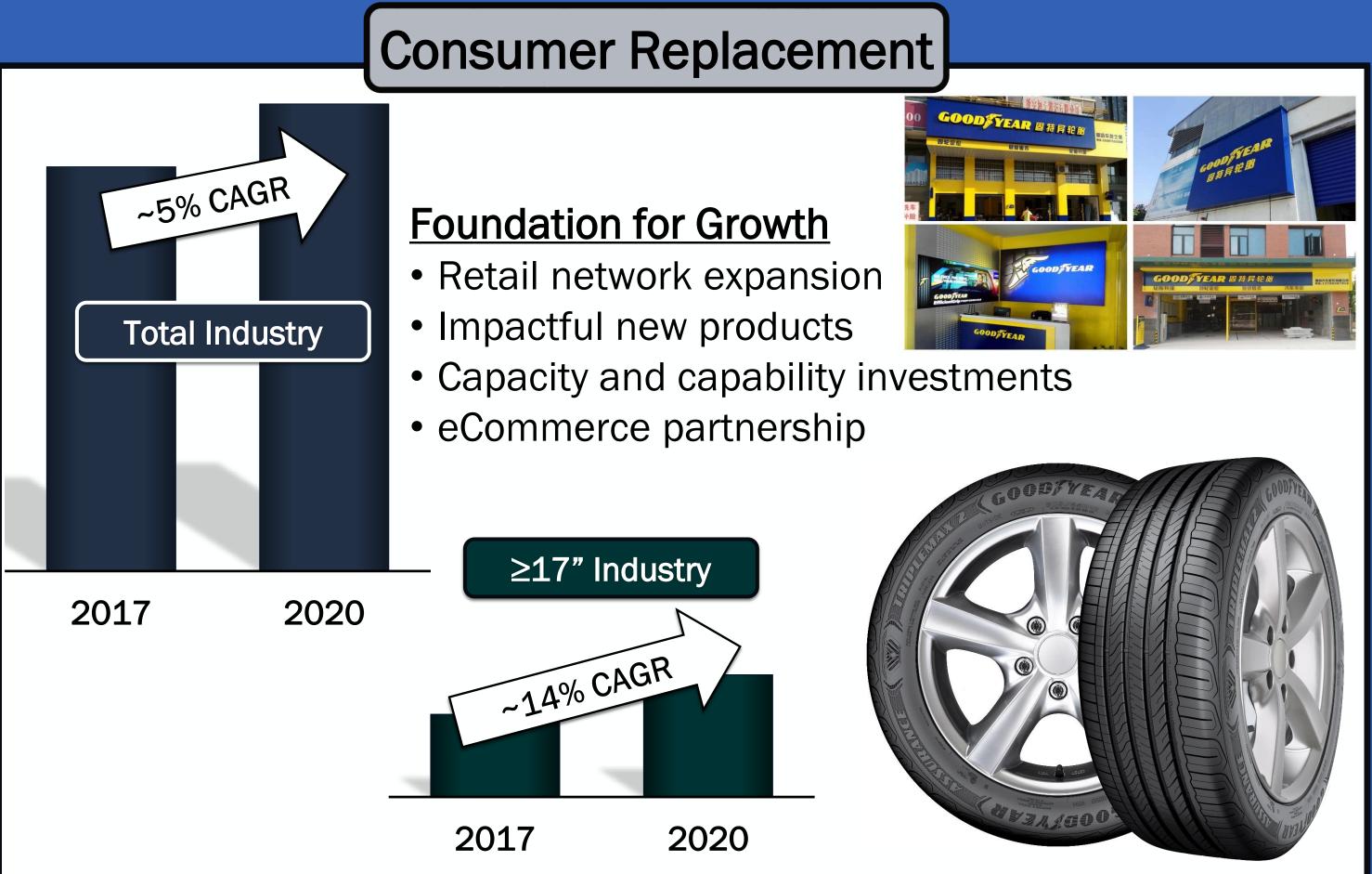


#### **Select OE Fitments**





## Asia Pacific Outlook



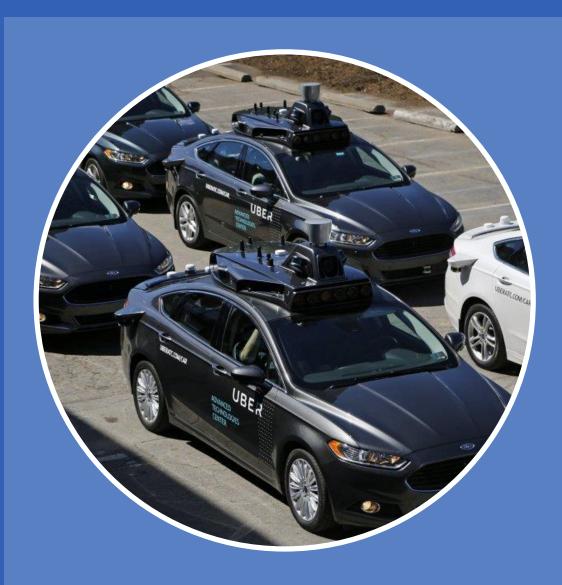
#### Proven growth engine capitalizing on tremendous opportunities

<sup>1</sup>H4 image courtesy of Great Wall, <sup>2</sup>X3 image courtesy of BMW, <sup>3</sup>Q3 image courtesy of Audi, <sup>4</sup>Image courtesy of Lynk & Co.





### Technology is changing the world...





#### Fleets

By 2030, 25% of global miles traveled will be shared<sup>(a)</sup>

Autonomous

**\$7 trillion business** by 2050<sup>(b)</sup>

#### ...and creating new opportunities in the tire industry

- (a) The Boston Consulting Group
- (b) Intel & Strategy Analytics, Accelerating the Future: The Economic Impact of the Emerging Passenger Economy
- (c) Forbes, Intel Moves To Make A Mark In The Automotive Industry, As Processing Grows In Cars
- (d) Global milestone: The first million electric vehicles and International Council on Clean Transportation, The rise of electric vehicles: The second million





#### Connected

**3rd fastest growing** tech device after phones and tablets<sup>(c)</sup>



#### Electric

1<sup>st</sup> million sold in 6 years, 2<sup>nd</sup> million sold in 2 years<sup>(d)</sup>



### **Our Vision**

#### INNOVATION EXCELLENCE

Proven history of innovation catering to most sophisticated customers – OEMs and large commercial fleets

#### **OPERATIONAL EXCELLENCE**

Unique ability to meet increasing specifications of customers while ensuring quality, efficiency & uptime

# Positioned to be the leading supplier of tires and fleet services for AVs and EVs of tomorrow



#### SALES & MARKETING EXCELLENCE

Industry-leading end-toend fleet solutions business model with footprint to service AV & EV fleets



### 2018 Key Segment Operating Income Drivers <sup>(a)</sup>

Driver	Current Outlook 2018 vs 2017	Comments	
Global Volume	~3%	Driven by $\geq 17$ ", ~flat in Q1	
Net Price/Mix vs Raw Materials	~\$25 million	Raw materials flat, with ~ $$105$ million net headwind in Q1	
<b>Overhead Absorption</b>	~\$60 million	Positive impact from increased volume, ~\$10 million headwind in Q1	
Cost Savings vs Inflation	~\$130 million	Continued focus on operational excellence and SAG	
Foreign Exchange	~\$15 million	Based on current spot rates	
Other	~(\$90) million	Advertising, R&D, depreciation, and incentive compensation, ~\$35 million headwind in Q1	

#### Expecting 2018 SOI of \$1.8 - \$1.9 billion

(a) For information on our use of non-GAAP financial measures, including forward-looking non-GAAP financial measures, see Appendix on page 37.





### **2018 Outlook – Other Financial Assumptions**

Interest Expense	
Other (Income) Expense	
Income Tax	
Depreciation & Amortization	
<b>Global Pension Cash Contributions</b>	
Working Capital	
Capital Expenditures	
Restructuring Payments	
Corporate Other	



#### **Current 2018 FY Assumption**

\$335 - \$360 million

Financing fees: ~\$30 million Global pension related (excluded from SOI): ~\$90 million

Expense: 20% - 25% of global pre-tax operating income; Cash: ~15% of global pre-tax operating income

~\$785 million

\$25 - \$50 million

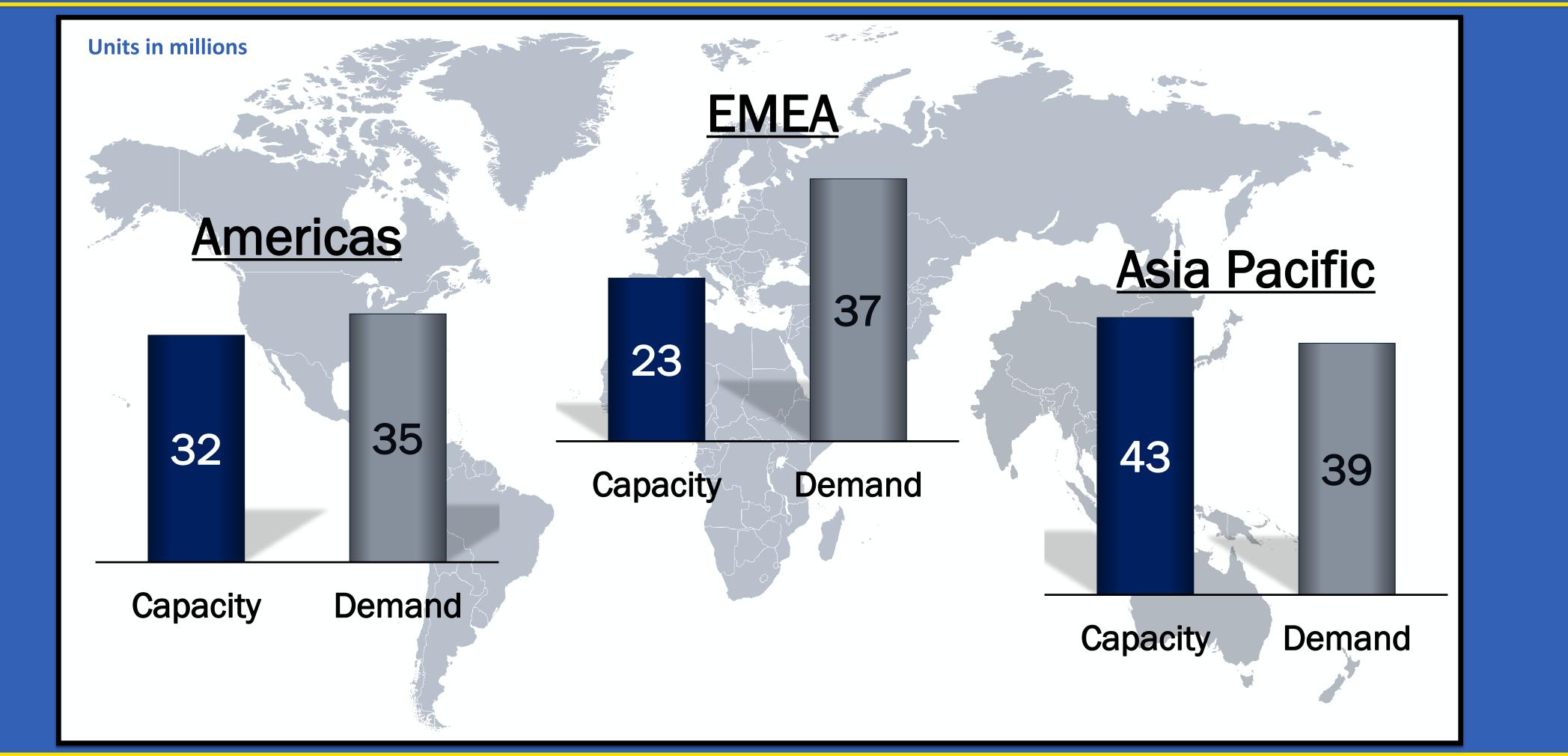
Use of ~\$100 million

~\$1,000 million; Driving  $\geq$ 17" growth in volume & mix

~\$200 million

~\$140 million

# Capacity expansion vs ≥17" demand through 2020<sup>(a)</sup>



#### Favorable demand vs supply in ≥17" segment through 2020

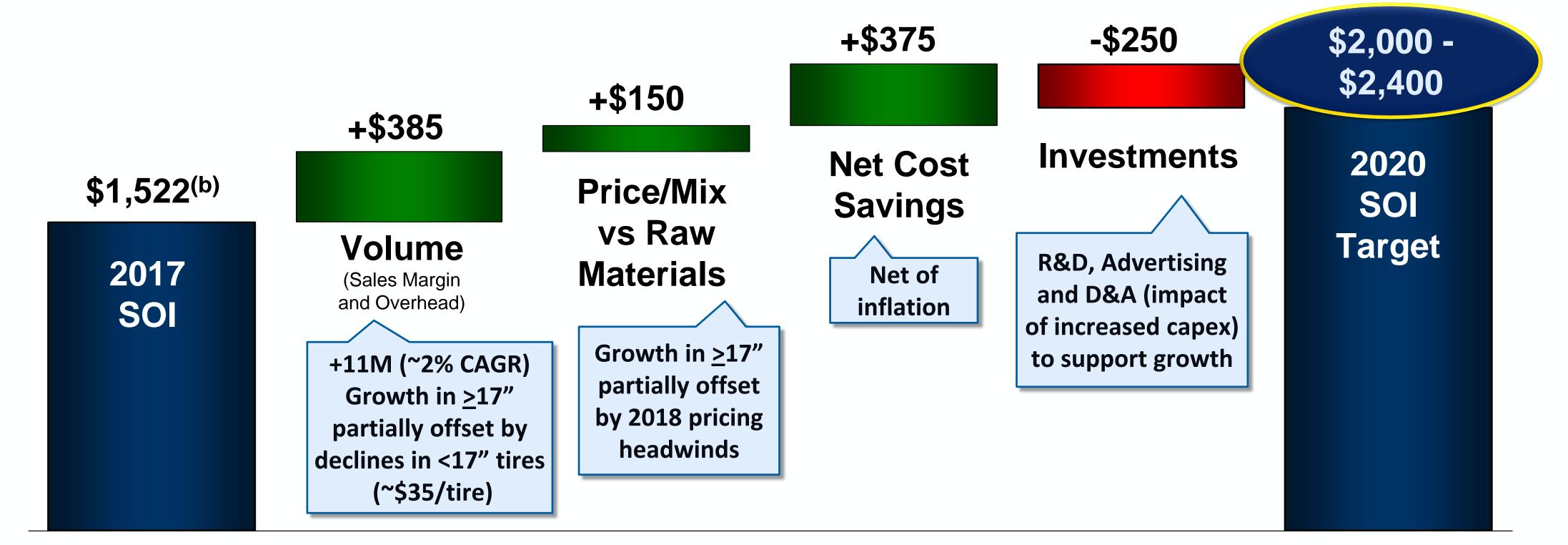
(a) Capacity and demand based on Goodyear internal analysis. Capacity includes additions from both OE and replacement.





# 2020 Segment Operating Income Walk<sup>(a)</sup>

#### **Terms: US\$ millions**



#### Delivering strong SOI growth through $\geq 17^{"}$ volume growth and cost savings

- (a) For information on our use of non-GAAP financial measures, including forward-looking non-GAAP financial measures, see Appendix on page 37.
- the new pension accounting standard adopted in 2018. See Segment Operating Income and Margin reconciliation in Appendix on page 40.

GOODSYEAR.

(b) 2017 reported segment operating income of \$1,522 million excludes ~\$34 million favorable reclassification of pension expense from segment operating income to other income/expense in alignment with



### Capital Allocation Plan Sources / Uses of Cash – Cumulative 2018-2020

#### **Terms: US\$ billions**

**2018 - 2020 SOI** <sup>(a)</sup>

**Less Corporate Other** 

**EBIT** 

**Add Depreciation** 

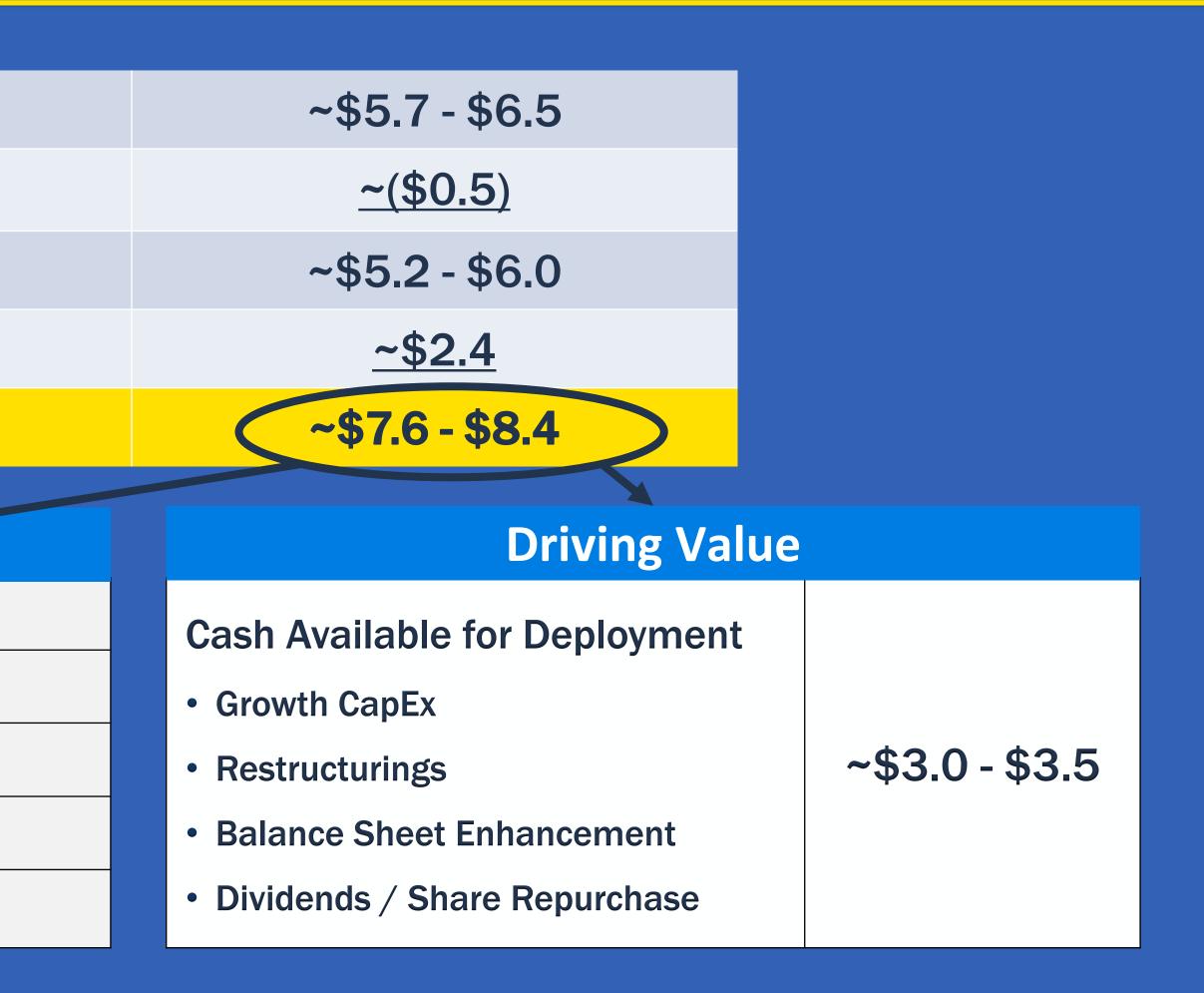
**EBITDA** 

Maintaining the Business				
<ul> <li>Interest Expense</li> </ul>	~\$1.1			
<ul> <li>Taxes Paid / Other</li> </ul>	~\$1.2-\$1.3			
<ul> <li>Sustaining CapEx</li> </ul>	~\$2.2 - \$2.3			
<ul> <li>Working Capital</li> </ul>	~\$0.1-\$0.2			
• Total	~\$4.6 - \$4.9			

#### \$3.0 - \$3.5 billion available for capital allocation

(a) For information on our use of non-GAAP financial measures, including forward-looking non-GAAP financial measures, see the Appendix at page 37.







### **Capital Allocation Plan** Sources / Uses of Cash – Cumulative 2018-2020

#### **Terms: US\$ billions**

**Growth CapEx** 

Restructurings

**Balance Sheet** Enhancements

**Dividends / Share** Repurchase

#### **Creating shareholder value through capital allocation**

(a) Current remaining authorization for share repurchases is \$0.8 billion and dependent on company performance including achievement of financial targets.



~\$1.5 - \$2.0<sup>(a)</sup>

~\$3.0 - \$3.5



### **Segment Operating Income Target** <sup>(a)</sup>

#### Key drivers

✓ Moderate global industry growth, including:

- Above market growth in <a> 17"</a>
- Emerging markets growth
- ✓ Goodyear above market volume growth in > 17" units
- Price/mix supported by innovation
- Achieve cost savings and unabsorbed fixed cost recovery
- Deliver on high-return investments

#### Goodyear will take a risk-managed approach to execution

(a) For information on our use of non-GAAP financial measures, including forward-looking non-GAAP financial measures, see Appendix on page 37.









#### HOW WE'LL WIN

#### INNOVATION EXCELLENCE

Develop great products and services that anticipate and respond to the needs of consumers

STRATEGY ROADMAP



#### SALES & MARKETING EXCELLENCE

Build the value of our brand, help our customers win in their markets, and become consumers' preferred choice

#### OPERATIONAL EXCELLENCE

Relentlessly improve our quality and efficiency to deliver the right tire, to the right place, at the right time for the right cost

Winning at the intersection is the key to success

#### CONSUMER EXPERIENCE

Make Goodyear easy to buy, own, and recommend

CUSTOMER SERVICE Collaborate with customers to be a great supplier

WHERE

### **GOOD** YEAR. ONE TEAM Driving Performance – on the road, in the marketplace, and throughout the company



#### DELIVER SUSTAINABLE REVENUE AND PROFIT GROWTH WHILE INCREASING THE VALUE OF OUR BRAND

		HOW WE'LL WORK
	ACT WITH Integrity	Build trust and earn the confidence of others through honesty and respect — Protect Our Good Name
	ENERGIZE THE TEAM	Create an environment where associates are inspired by work, wellness and serving their communities
	PROMOTE Collaboration	Connect associates globally and encourage open discussion to meet objectives
	BE AGILE	Embrace change and act with speed and purpose
	DELIVER RESULTS	Anticipate challenges, seize opportunities and make courageous decisions
	Engage and	enable associates to realize their full potential
WE'LL FOCU	S	

QUALITY Deliver industry best products, processes, and programs

**HIGH-VALUE SEGMENTS** 

Compete where we capture the full value of our brand

MASTERING COMPLEXITY

Manage the necessary; eliminate the unneeded









### Industry Fundamentals: ≥17" Q4 Results

#### **U.S. Consumer Replacement Industry** 2017 vs 2016 Growth Rate<sup>(a)</sup>

04		<u>Q4</u>
9%	ETRMA Members (≥17")	10%
-8%	ETRMA Members (<17")	-2%
1%	Total	1%
2%	Non-Members	3%
1%	Total EU + Turkey	2%
17%	Goodyear (>17")	18%
		<b>TO</b> /0
	-8% 1% 2%	9%ETRMA Members (≥17")-8%ETRMA Members (<17")1%Total2%Non-Members1%Total EU + Turkey

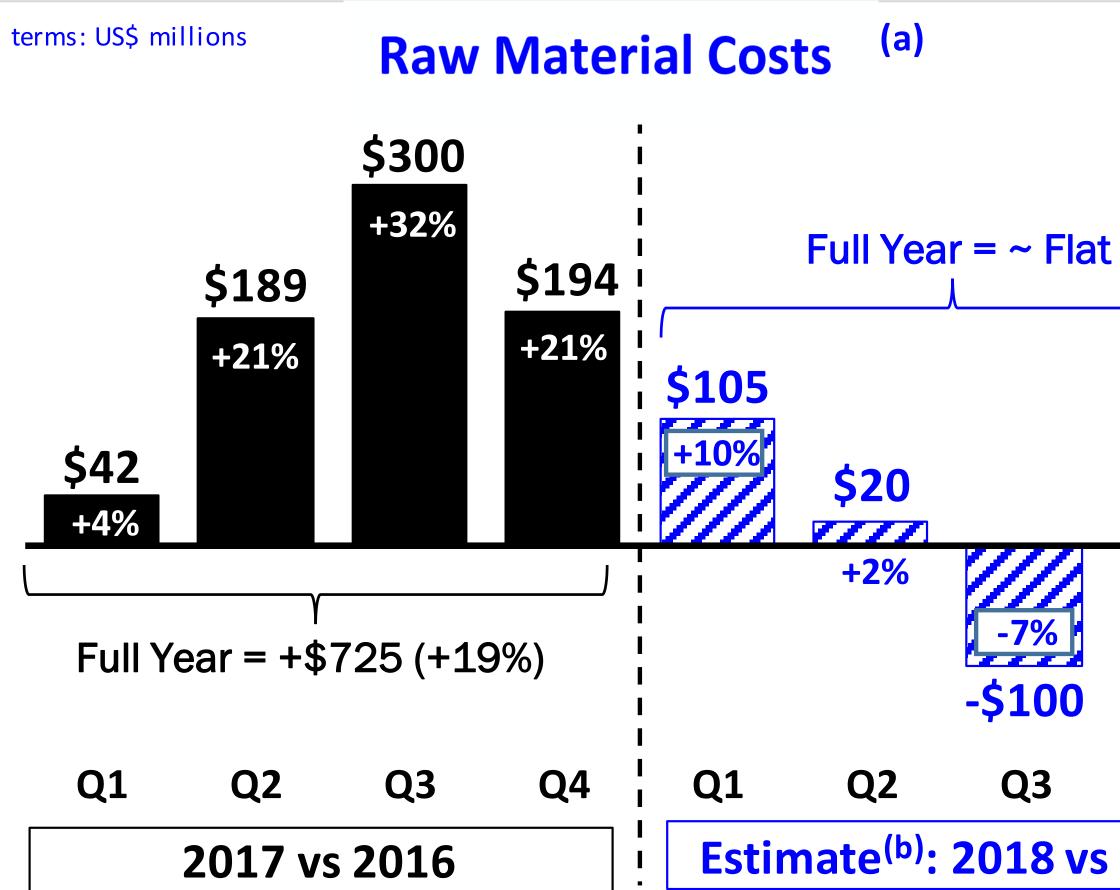
(a) Source: U.S. Tire Manufacturers Association (b) Source: European Tyre & Rubber Manufacturer's Association



#### **Europool & Turkey Replacement Industry** 2017 vs 2016 Growth Rate<sup>(b)</sup>



### **Raw Materials**



#### Raw material costs continue to be volatile...with recent evidence of upward pressure

- (a) Impact to cost of goods sold before raw material cost saving measures
- (b) Based on raw material input costs holding at February 1, 2018 spot rates for the balance of 2018



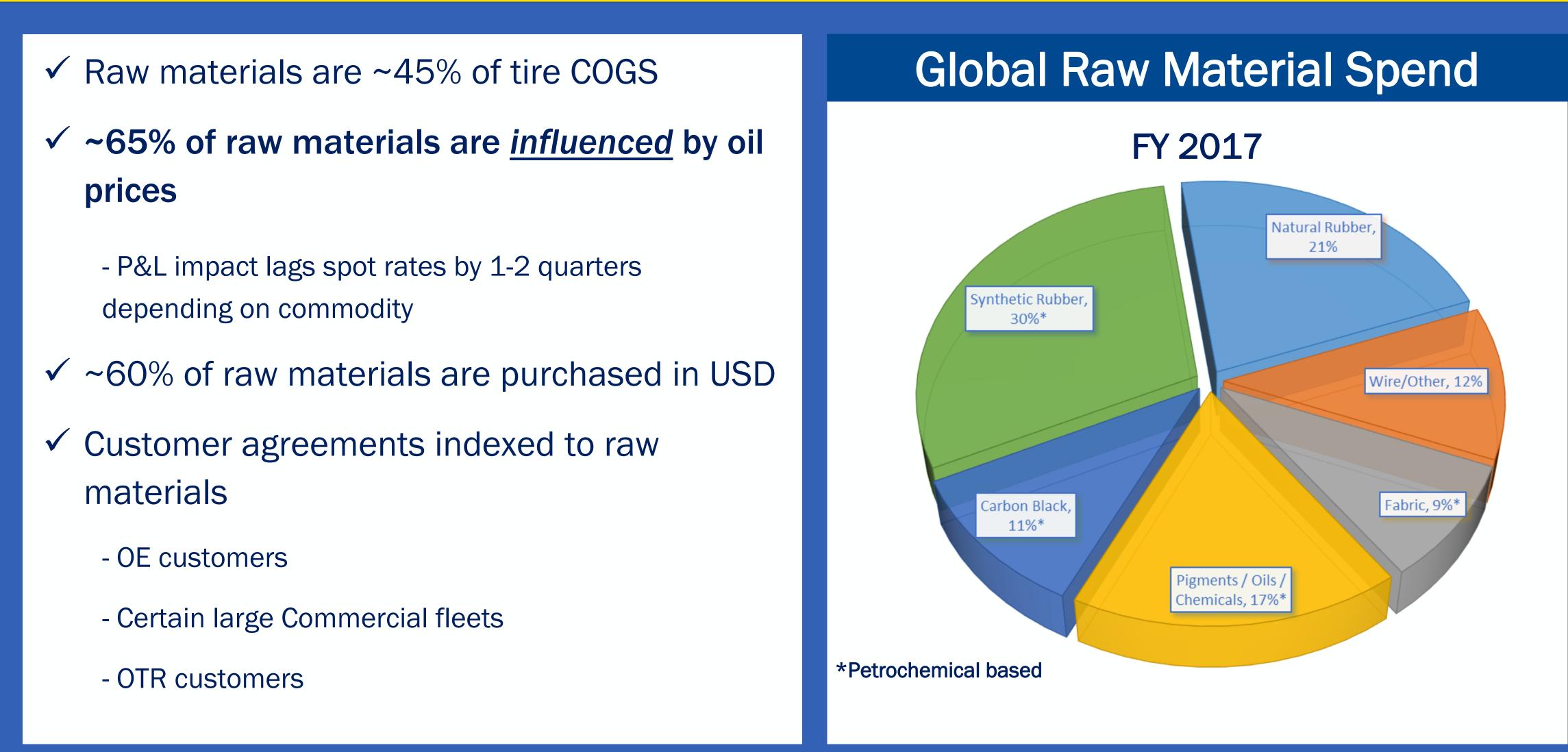
	-2%
	Q4
/S	2017

- We expect raw material cost to be ~flat in 2018 vs 2017, if raw material input costs remain at current spot rate levels for the balance of 2018
- Recent upward pressure on current spot rates (as example: oil, carbon black, steel and zinc are at 52 week highs)





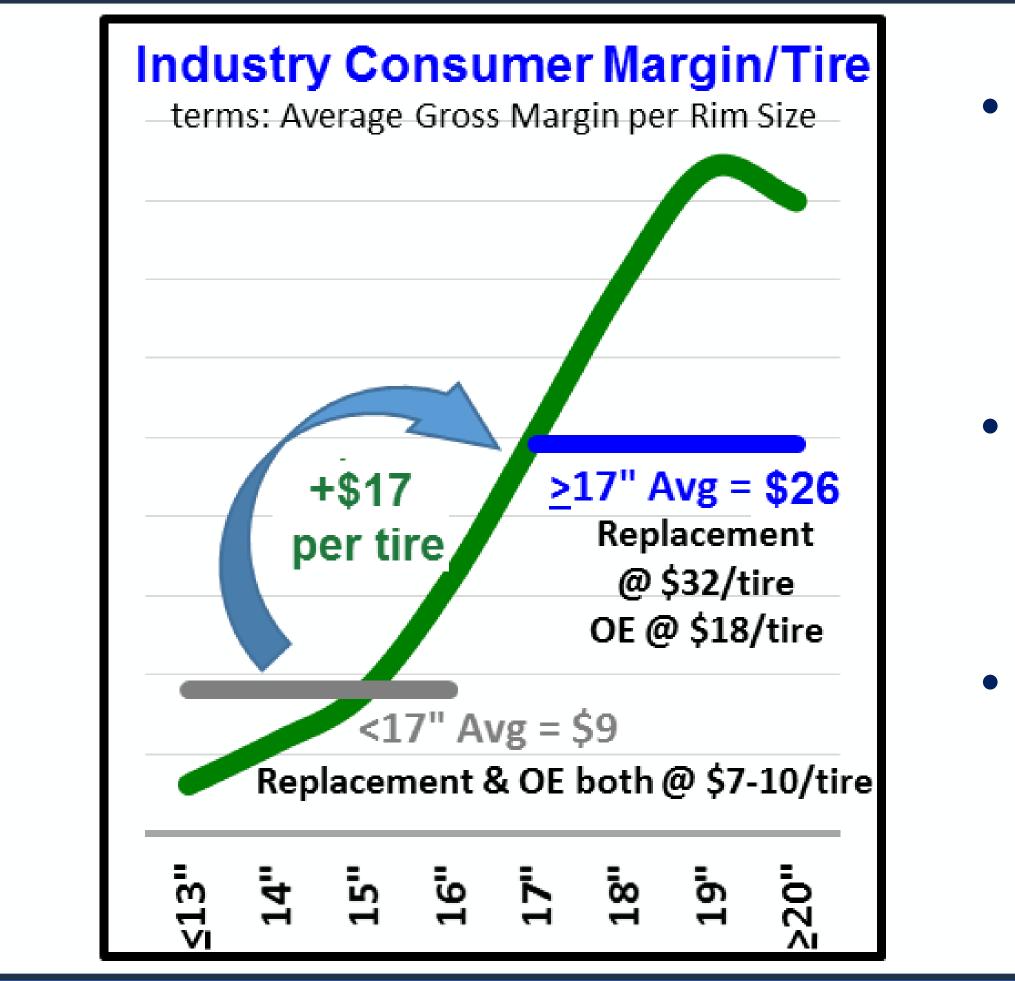
### **Raw Materials**







### Industry Mix<sup>(a)</sup>



#### ≥17" segment continues to be disproportionately profitable



- Trend towards larger, more complex rim sizes driven by OE over last several years
  - Benefit to replacement market as these fitments need first replacement tires
- Average industry gross margin in <17" sizes is significantly more than in <17" sizes</li>
  - \$17 higher per tire in  $\geq$ 17" segment
- Global consumer replacement industry growth of 9% expected in 2018, with similar CAGR through 2020 for ≥17" sizes



### Full Year 2017 Goodyear Consumer ≥17" Sales Volume <sup>(a)</sup>



#### 5 points of growth in consumer replacement in 2017

(a) All percentages are approximate.

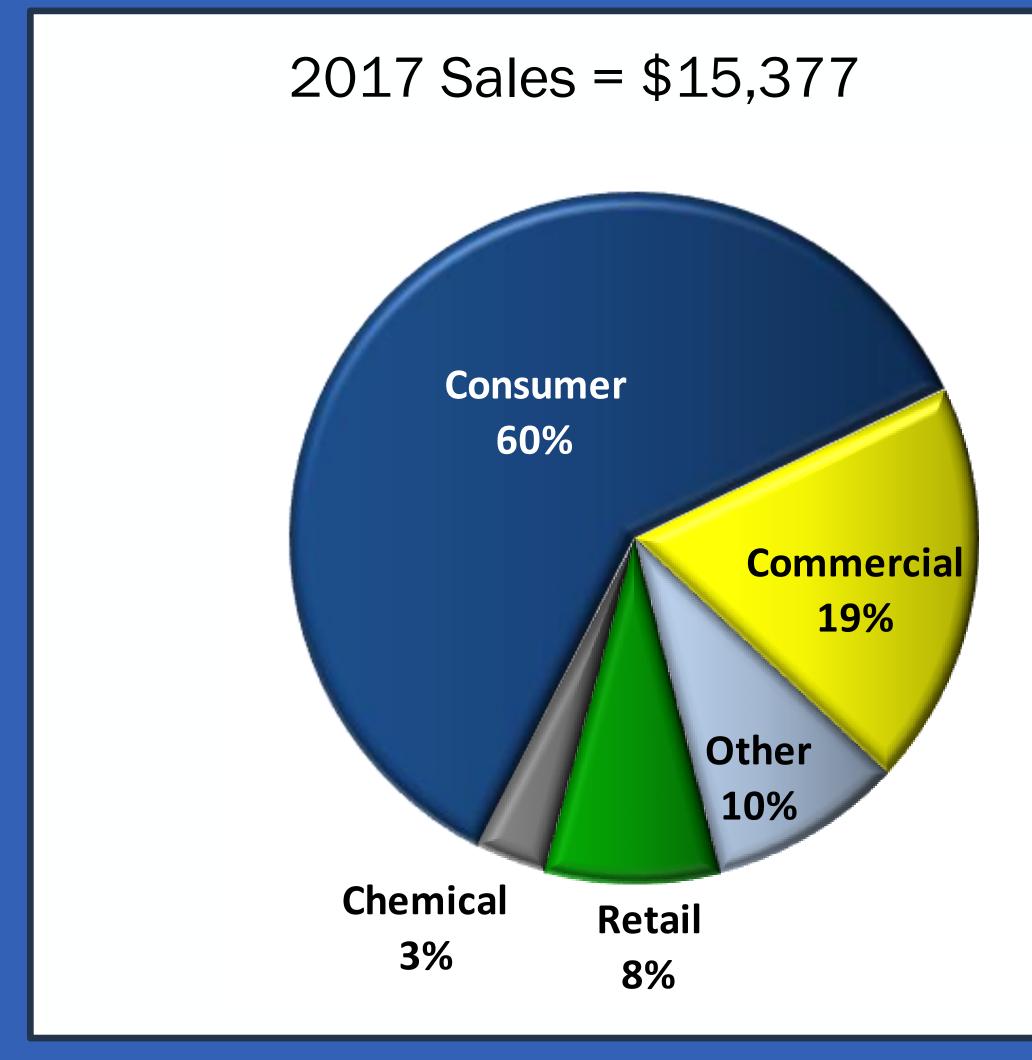


2017	OE	Replacement	Total
Americas	80%	40%	50%
EMEA	<b>45%</b>	25%	30%
Asia Pacific	30%	30%	30%
Total Company	55%	35%	40%



### Full Year 2017 Tire Unit & Sales Summary

#### **Terms: millions**







	2017	2016	% Change								
Consumer											
Units	145.9	153.0	(4.6%)								
Sales	\$9,285	\$9,414	(1.4%)								
	Comm	nercial									
Units	11.5	11.6	(0.6%)								
Sales	\$2,928	\$2,806	4.3%								



### 2017 Segment Operating Income<sup>(a)</sup>

#### **Terms: US\$ millions**

	Q1	Q2	Q3	Q4	2017 Full Year
Reported SOI	\$385	\$361	\$357	\$419	\$1,522
Pension Adjustment <sup>(b)</sup>	\$5	\$8	\$10	\$11	\$34
Adjusted SOI	\$390	\$369	\$367	\$430	\$1,556

(a) See Segment Operating Income and Margin reconciliation in Appendix on page 40

(b) Favorable reclassification of pension expense from segment operating income to other income/expense in alignment with the new pension accounting standard adopted in 2018.







## Fourth Quarter 2017 – Liquidity Profile



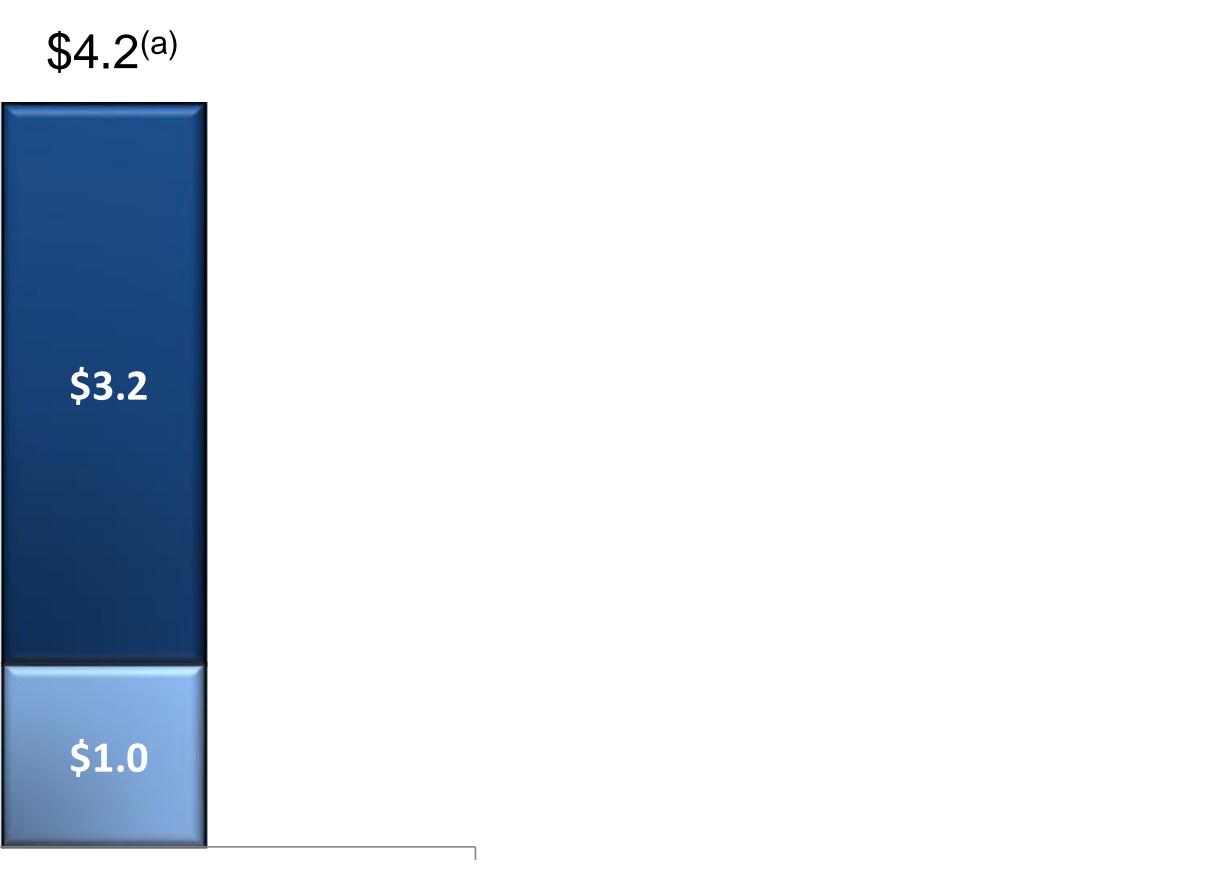
Available Credit Lines

Cash & Equivalents

December 31, 2017

(a) Total liquidity comprised of \$1,043 million of cash and cash equivalents, as well as \$3,196 million of unused availability under various credit agreements.

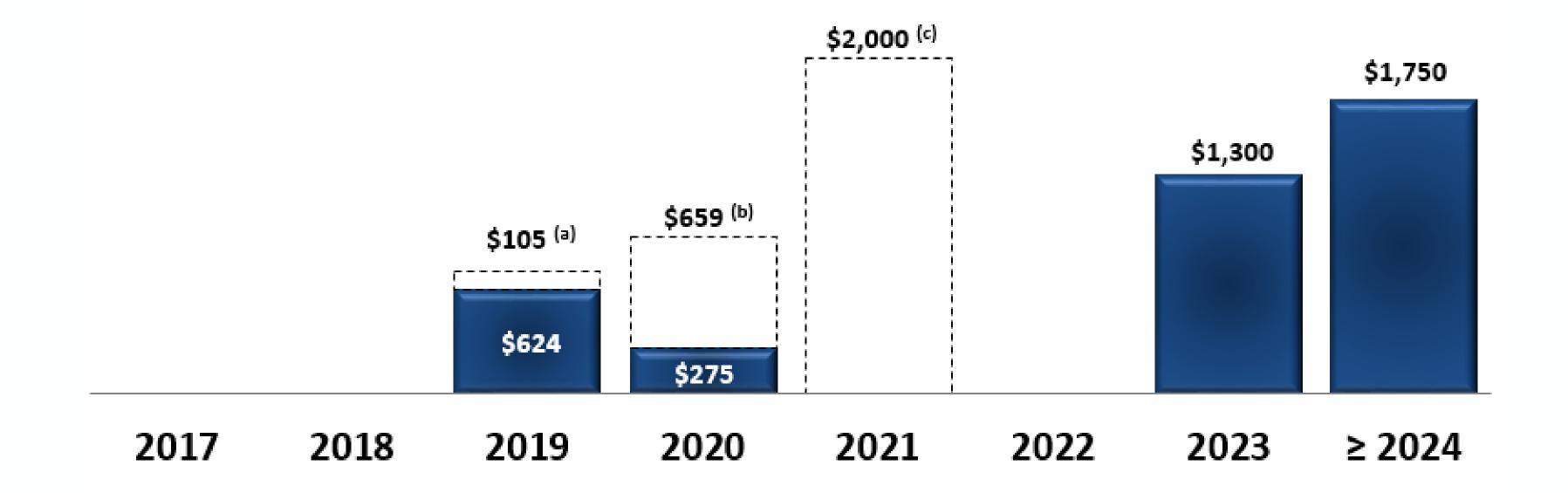






## Fourth Quarter 2017 – Maturity Schedule





Note: Based on December 31, 2017 balance sheet values and excludes notes payable, capital leases and other domestic and foreign debt. (a) At December 31, 2017 the amounts available and utilized under the Pan-European securitization program totaled \$224 million (€187 million). (b) At December 31, 2017 there were no borrowings outstanding under the €550 million European revolving credit facility and no letters of credit were issued. (c) At December 31, 2017 our borrowing base, and therefore our availability, under the U.S. revolving credit facility was \$296 million below the facility's stated amount of \$2.0 billion. At December 31, 2017 we had no borrowings and \$37 million of letters of credit were issued.

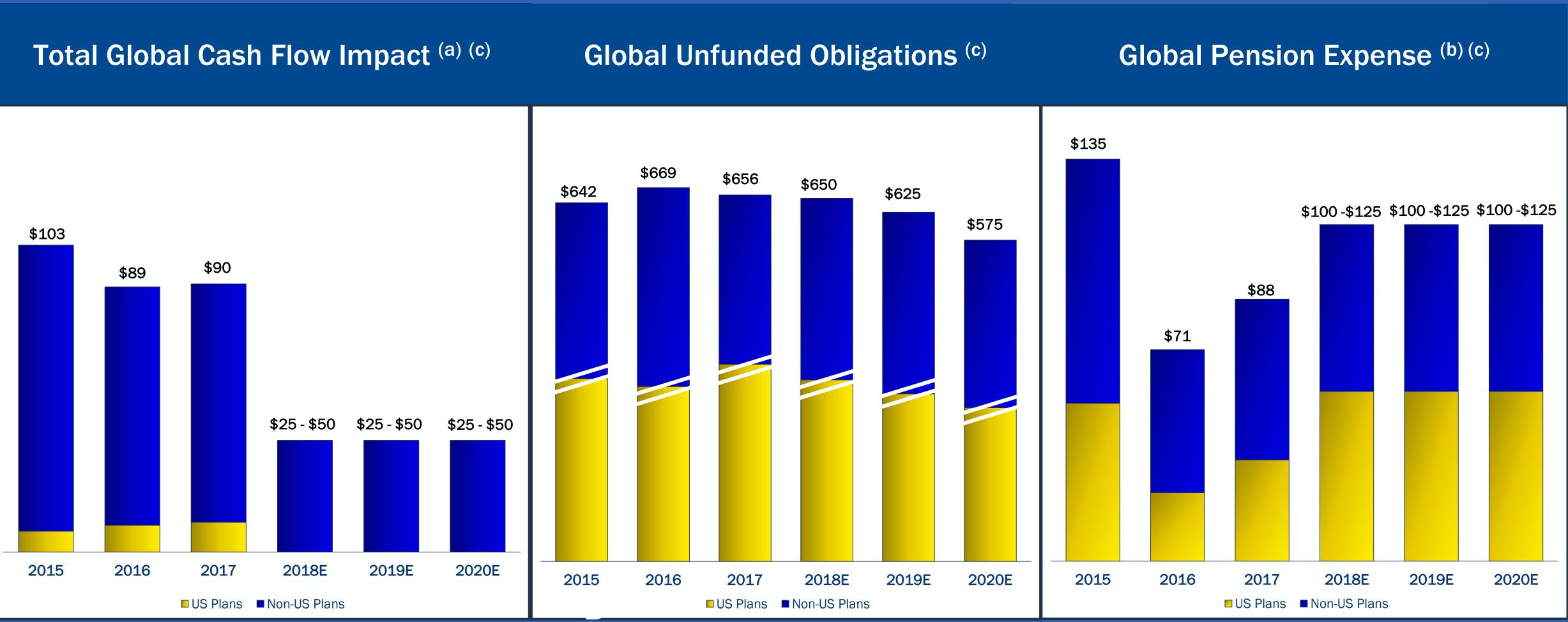






## **Pension Update**

Terms: US\$ millions

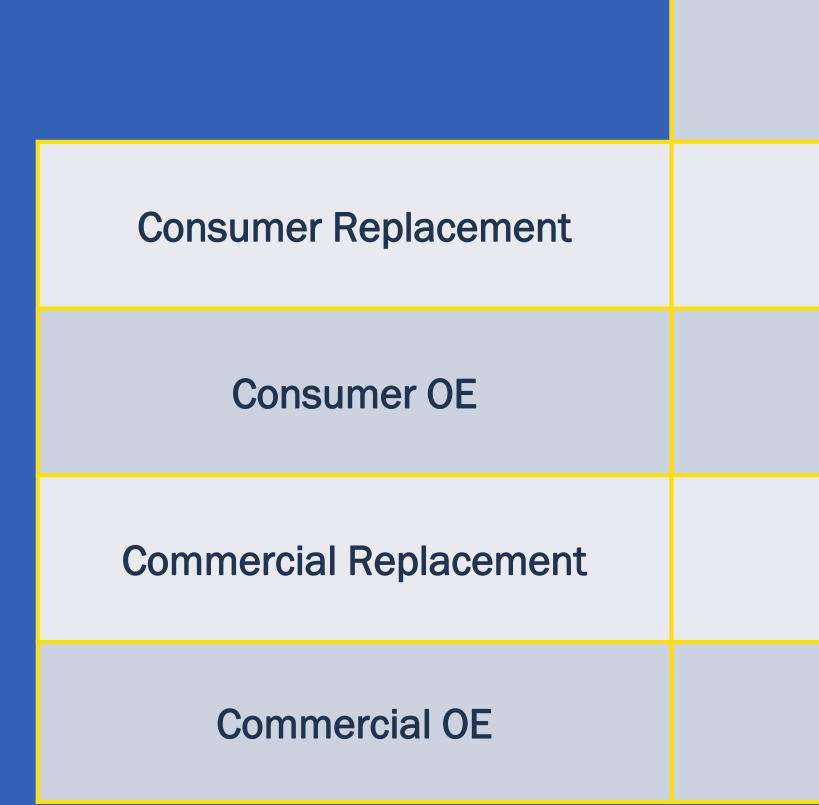


(a) Includes cash funding for direct benefit payments for 2015 - 2017 only.

- (b) Excludes one-time charges and benefits from pension settlements and curtailments.
- (c) 2018E 2020E are based on assumptions as of December 31, 2017.



### 2018 Full-Year Industry Outlook



(a) For replacement, Western Europe is Europool and Turkey. For OE, Western Europe is total EMEA.





Full-Year 2018 Guidance							
United States	Western Europe <sup>(a)</sup>						
~Flat - 2%	~Flat - 2%						
~Flat	~Flat - 2%						
~1-3%	~2 - 4%						
~1-3%	~Flat - 2%						



### Use of Historical and Forward-Looking Non-GAAP Financial Measures

This presentation contains historical and forward-looking non-GAAP financial measures, including Total Segment Operating Income and Margin, Free Cash Flow, Adjusted Net Income and Adjusted Diluted Earnings Per Share (EPS), which are important financial measures for the company but are not financial measures defined by U.S. GAAP, and should not be construed as alternatives to corresponding financial measures presented in accordance with U.S. GAAP.

Total Segment Operating Income is the sum of the individual strategic business units' (SBUs') Segment Operating Income as determined in accordance with U.S. GAAP. Total Segment Operating Margin is Total Segment Operating Income divided by Net Sales as determined in accordance with U.S. GAAP. Management believes that Total Segment Operating Income and Margin are useful because they represent the aggregate value of income created by the company's SBUs and exclude items not directly related to the SBUs for performance evaluation purposes. The most directly comparable U.S. GAAP financial measures to Total Segment Operating Income and Margin are Goodyear Net Income by Net Sales).

Free Cash Flow is the company's Cash Flows from Operating Activities as determined in accordance with U.S. GAAP, less capital expenditures. Management believes that Free Cash Flow is useful because it represents the cash generating capability of the company's ongoing operations, after taking into consideration capital expenditures necessary to maintain its business and pursue growth opportunities. The most directly comparable U.S. GAAP financial measure is Cash Flows from Operating Activities.

Adjusted Net Income is Goodyear Net Income as determined in accordance with U.S. GAAP adjusted for certain significant items. Adjusted Diluted EPS is the company's Adjusted Net Income divided by Weighted Average Shares Outstanding-Diluted as determined in accordance with U.S. GAAP. Management believes that Adjusted Net Income and Adjusted Diluted EPS are useful because they represent how management reviews the operating results of the company excluding the impacts of rationalizations, asset write-offs, accelerated depreciation, asset sales and certain other significant items.

It should be noted that other companies may calculate similarly-titled non-GAAP financial measures differently and, as a result, the measures presented herein may not be comparable to such similarly-titled measures reported by other companies.

We are unable to present a quantitative reconciliation of our forward-looking non-GAAP financial measures, other than Free Cash Flow, to the most directly comparable U.S. GAAP financial measures because management cannot reliably predict all of the necessary components of those U.S. GAAP financial measures without unreasonable effort. Those forward-looking non-GAAP financial measures, or components thereof, would be reconciled to Goodyear Net Income, which includes several significant items that are not included in the comparable non-GAAP financial measures, such as rationalization charges, other (income) expense, pension curtailments and settlements, and income taxes. The decisions and events that typically lead to the recognition of these and other similar non-GAAP adjustments, such as a decision to exit part of our business, acquisitions and dispositions, foreign currency exchange gains and losses, financing fees, actions taken to manage our pension liabilities, and the recording or release of tax valuation allowances, are inherently unpredictable as to if or when they may occur. The inability to provide a reconciliation is due to that unpredictability and the related difficulty in assessing the potential financial impact of the non-GAAP adjustments. For the same reasons, we are unable to address the probable significance of the unavailable information, which could be material to our future financial results.





# Fourth Quarter 2017 Significant Items

(After Tax and Minority Interest)

Terms: US\$ millions, (except EPS)

					ationalizations, et Write-offs, and					
	ļ	As	Dis	crete Tax	Accelerated	Ре	nsion			
	Rep	orted	Items		Depreciation	Sett	lement	As Adjusted		
Net Sales	\$	4,071	\$	-	\$ -	\$	-	\$	4,071	
Cost of Goods Sold		3,093		-	(1)		(2)		3,090	
Gross Margin		978		-	1		2		981	
SAG		584		-	-		(4)		580	
Rationalizations		33		-	(33)		-		-	
Interest Expense		75		-	-		-		75	
Other (Income) Expense		(1)		-	-		-		(1)	
Pre-tax Income		287		-	34		6		327	
Taxes		377		(315)	11		3		76	
Minority Interest		6		-	-		-		6	
Goodyear Net Income (Loss)	\$	(96)	\$	315	\$ 23	\$	3	\$	245	
EPS	\$	(0.39)	\$	1.28	\$ 0.09	\$	0.01	\$	0.99	





# Fourth Quarter 2016 Significant Items

(After Tax and Minority Interest)

#### Terms: US\$ millions, (except EPS)

						ance very -				tionalizations, set Write-offs,	Legal C	Claims				
		As	Dise	crete Tax	Discor	tinued	Net Gains on		and Accelerated		Unrelat	ted to	Pension			
	Rep	oorted		Items	Proc	lucts	Asset Sales		۵	Depreciation	Opera	tions	Settlement		As A	djusted
Net Sales	\$	3,741	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	3,741
Cost of Goods Sold		2,722		-		-		-		(10)		-		(2)		2,710
Gross Margin		1,019		-		-		-		10		-		2		1,031
SAG		600		-		-		-		-		-		(1)		599
Rationalizations		16		-		-		-		(16)		-		-		-
Interest Expense		87		-		-		-		-		-		-		87
Other (Income) Expense		(13)		-		17		3		-		(10)		-		(3)
Pre-tax Income		329		-		(17)		(3)		26		10		3		348
Taxes		(238)		331		(7)		(1)		2		4		-		91
Minority Interest		6		1		-		-		1		-		-		8
Goodyear Net Income	\$	561	\$	(332)	\$	(10)	\$	(2)	\$	23	\$	6	\$	3	\$	249
EPS	\$	2.14	\$	(1.26)	\$	(0.04)	\$	(0.01)	\$	0.09	\$	0.02	\$	0.01	\$	0.95





# **Reconciliation for Segment Operating** Income/Margin

#### **Terms: US\$ millions**

	Three Months Ended								<b>Twelve Months Ended</b>				
	Decembe		ber 3	er 31, Sept 30		pt 30,	June 30,		March 31,		December 31,		
	2	2017		2016		2017		2017		2017		2017	
Total Segment Operating Income	\$	419	\$	479	\$	357	\$	361	\$	385	\$	1,522	
Rationalizations		(33)		(16)		(46)		(27)		(29)		(135)	
Interest expense		(75)		(87)		(84)		(89)		(87)		(335)	
Other income (expense)		<b>1</b>		13		(4)		(5)		-		(8)	
Asset write-offs and accelerated depreciation		(1)		(10)		(10)		(21)		(8)		(40)	
Corporate incentive compensation plans		(6)		(16)		-		(12)		(15)		(33)	
Pension curtailments/settlements		(6)		(2)		(13)		-		-		(19)	
Intercompany profit elimination		14		5		(21)		2		3		(2)	
Retained expenses of divested operations		(4)		(6)		(3)		(3)		(3)		(13)	
Other		(22)		(31)		(14)		(16)		(7)		(59)	
Income before Income Taxes	\$	287	\$	329	\$	162	\$	190	\$	239	\$	878	
United States and Foreign Tax Expense / (Benefit)		377		(238)		30		36		70		513	
Less: Minority Shareholders Net Income		6		6		3		7		3		19	
Goodyear Net Income (Loss)	\$	(96)	\$	561	\$	129	\$	147	\$	166	\$	346	
Net Sales (as reported)		\$4,071		\$3,741		\$3,921	\$	3,686	(	\$3,699		\$15,377	
Return on Sales (as reported)		(2.4)%		15.0%	·	3.3%	ΨV	4.0%	· ·	4.5%		2.3%	
Total Segment Operating Margin		10.3%		12.8%		9.1%		9.8%		10.4%		9.9%	





**Terms: US\$ millions** 

Long-Term Debt and Capital Leases Notes Payable and Overdrafts Long-Term Debt and Capital Leases Due Within One Year Total Debt Less: Cash and Cash Equivalents

Net Debt

	ember 31, 2017	-	ember 30, 2017	December 31, 2016				
	\$ 5,076	\$	5,737	\$	4,798			
	262		276		245			
ar	391		378		436			
	\$ 5,729	\$	6,391	\$	5,479			
	 1,043		822		1,132			
	\$ 4,686	\$	5,569	\$	4,347			



